



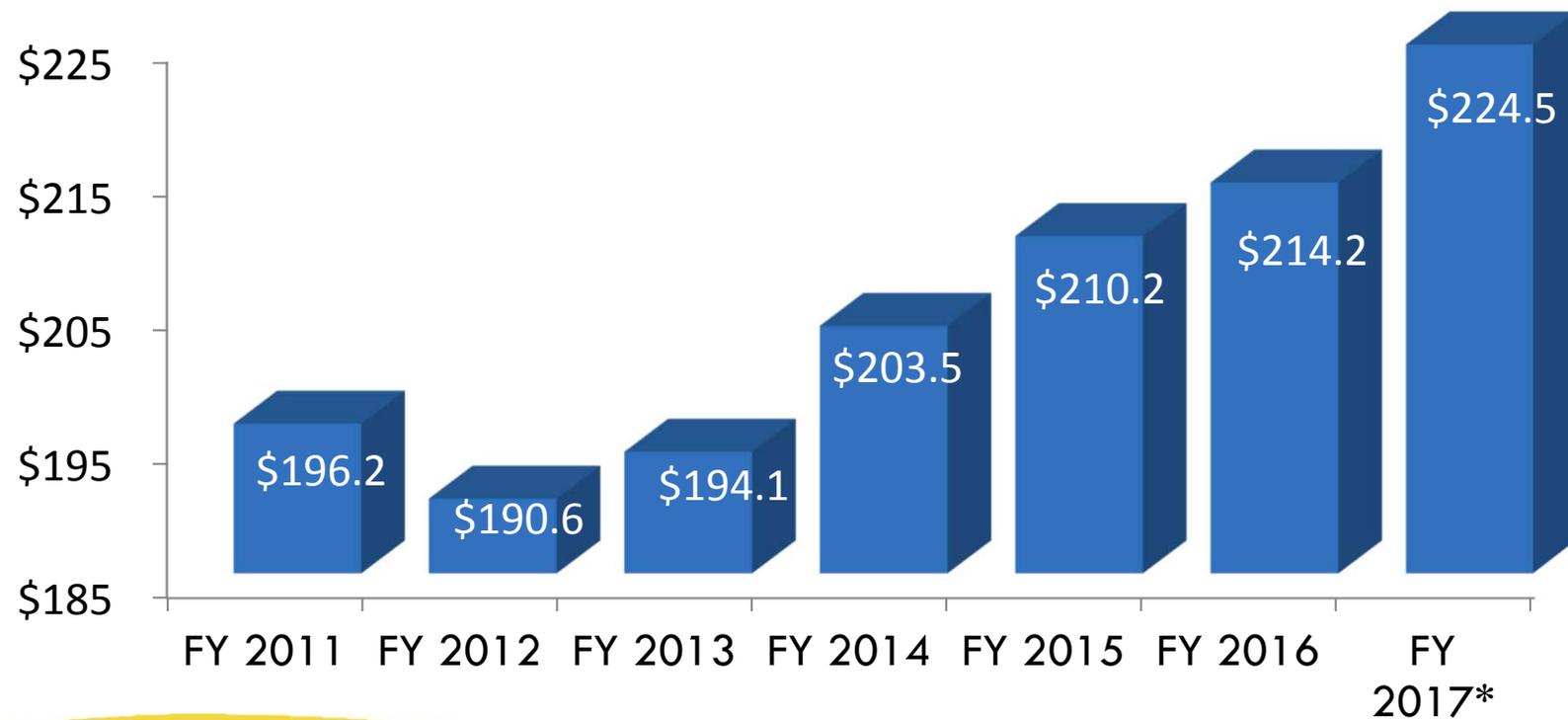
Fiscal Year 2016-17 Recommended Budget May 16, 2016



Recent Budgets

Includes Water & Sewer

(in millions)



* Recommended

Source: Brunswick County Finance



FY 2016-17 Recommended Budget

Recommended Expenditures(All Funds)

	FY 2016-2017 Recommended	% of Total Recommended	FY 2015-2016 Approved	% of Total Prior Year Approved	\$ Change from Prior Year	% CHANGE OVER PRIOR YEAR
General Government	\$ 11,844,752	5.2%	\$ 12,158,469	5.6%	\$ (313,717)	-2.6%
Central Services	15,403,169	6.9%	14,250,771	6.7%	1,152,398	8.1%
Public Safety	38,059,969	17.0%	35,343,348	16.5%	2,716,621	7.7%
Transportation	153,850	0.1%	153,850	0.1%	-	0.0%
Environmental Protection	14,800,328	6.6%	14,222,177	6.6%	578,151	4.1%
Economic Development	5,699,867	2.5%	5,762,766	2.7%	(62,899)	-1.1%
Human Services	28,800,921	12.8%	27,813,840	13.0%	987,081	3.5%
Education	53,352,498	23.8%	52,049,879	24.3%	1,302,619	2.5%
Culture & Recreation	4,753,893	2.1%	4,474,900	2.1%	278,993	6.2%
Enterprise Fund Cost of Service	43,109,319	19.2%	43,514,740	20.3%	(405,421)	-0.9%
Project Reserve Funds	8,491,805	3.8%	4,515,632	2.1%	3,976,173	88.1%
Total Expenditures	\$ 224,470,371	100%	\$214,260,372	100%	\$ 10,209,999	4.8%



FY 2016-17 Recommended Budget

General Fund Recommended Expenditures

	FY 2016-2017 Recommended	% of Total Recommended	FY 2015-2016 Approved	% of Total Prior Year Approved	\$ Change from Prior Year	% CHANGE OVER PRIOR YEAR
General Government	\$ 11,634,963	6.7%	\$ 11,953,170	7.1%	\$ (318,207)	-2.7%
Central Services	15,403,169	8.7%	14,250,771	8.6%	1,152,398	8.1%
Public Safety	37,347,006	21.2%	34,683,913	20.6%	2,663,093	7.7%
Transportation	153,850	0.1%	153,850	0.1%	-	0.0%
Environmental Protection	14,800,328	8.4%	14,222,177	8.5%	578,151	4.1%
Economic Development	5,699,867	3.2%	5,762,766	3.4%	(62,899)	-1.1%
Human Services	28,800,921	16.3%	27,813,840	16.4%	987,081	3.5%
Education	53,352,498	30.3%	52,049,879	31.0%	1,302,619	2.5%
Culture & Recreation	4,753,893	2.7%	4,474,900	2.7%	278,993	6.2%
Project Reserve Funds	4,208,430	2.4%	2,698,665	1.6%	1,509,765	55.9%
Total Expenditures	\$ 176,154,925	100%	\$168,063,931	100%	\$ 8,090,994	4.8%



FY 2016-17 Recommended Budget

Budget Principles

- Conservative revenue and expenditure projections
- Preserve reserves to maintain bond rating and provide flexibility to respond to changing circumstances/opportunities
- Maintain low property tax rate

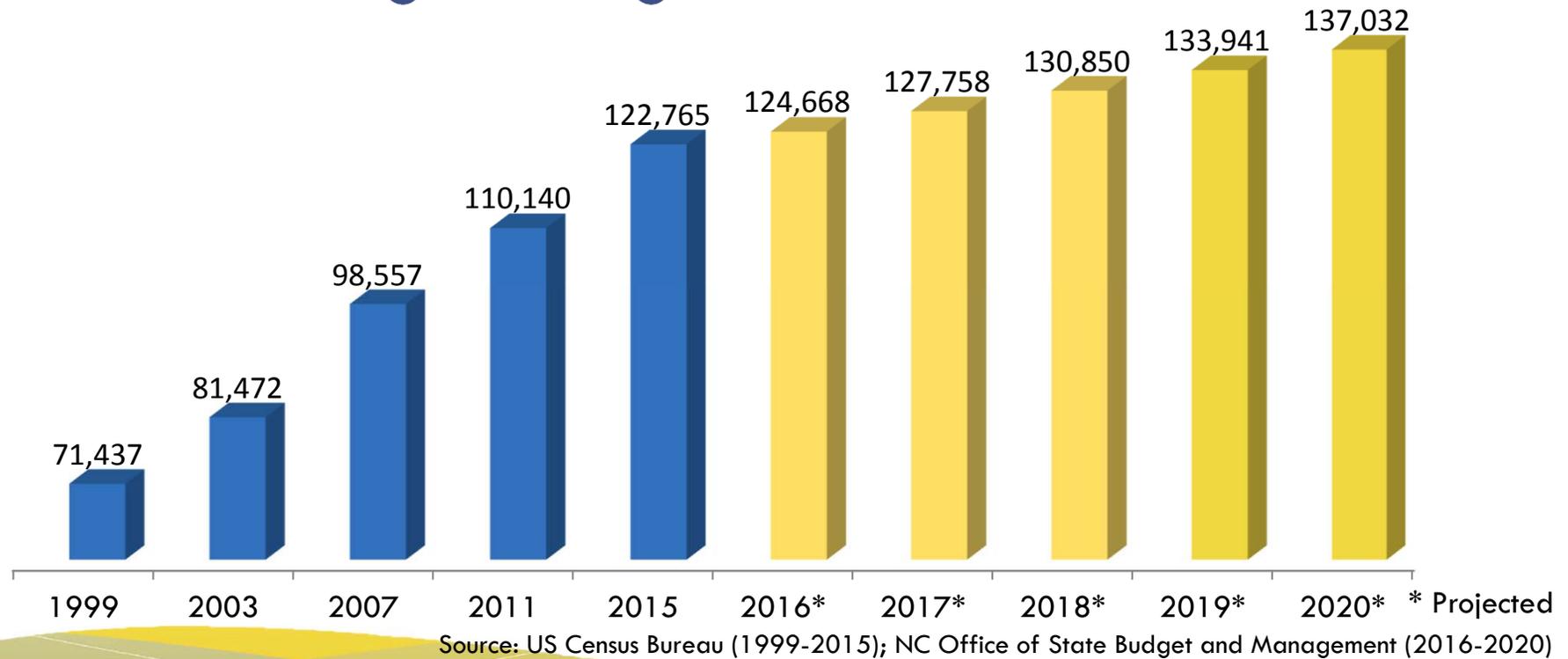


FY 2016-17 Recommended Budget

Population Growth – 2015

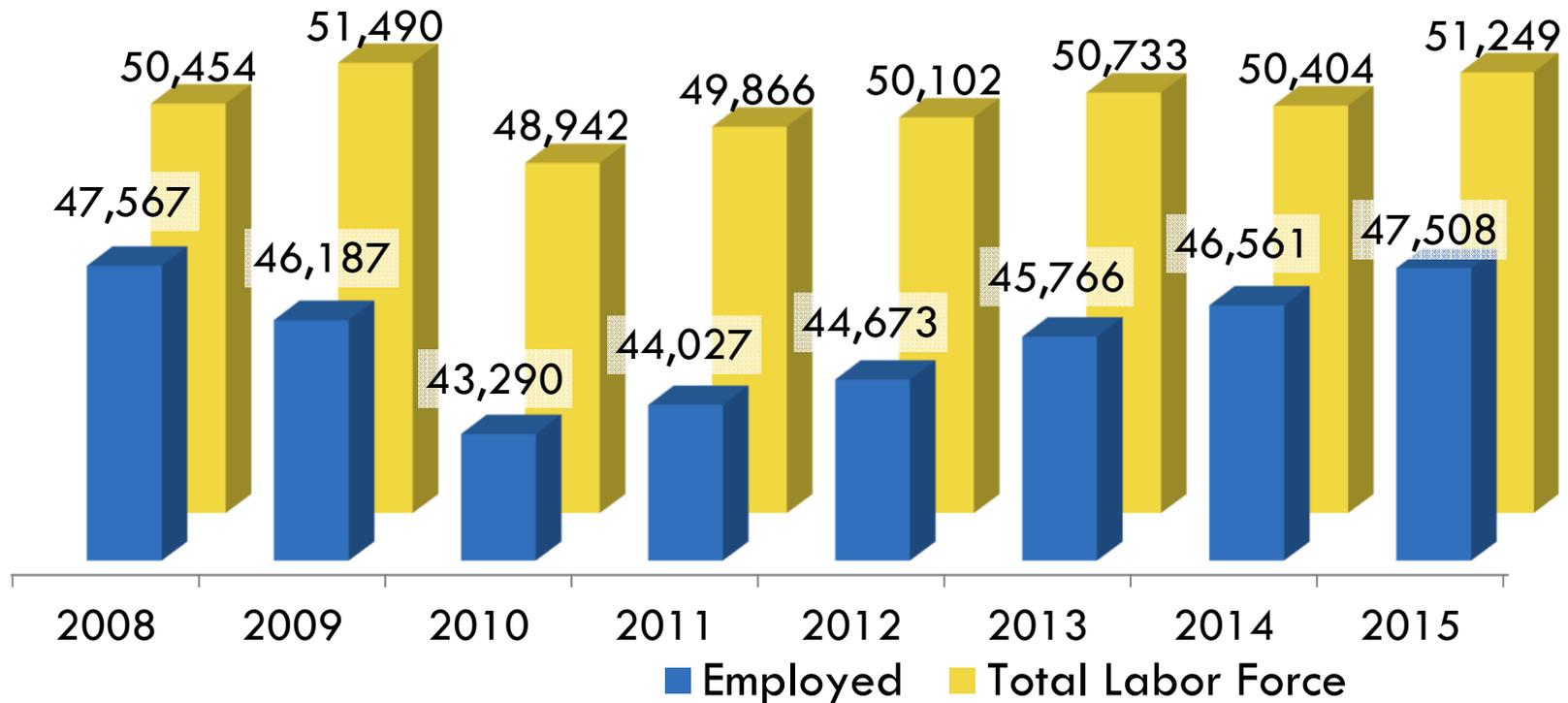
2nd fastest growing county in NC

38th fastest growing in the nation



FY 2016-17 Recommended Budget

Number Employed in Brunswick County

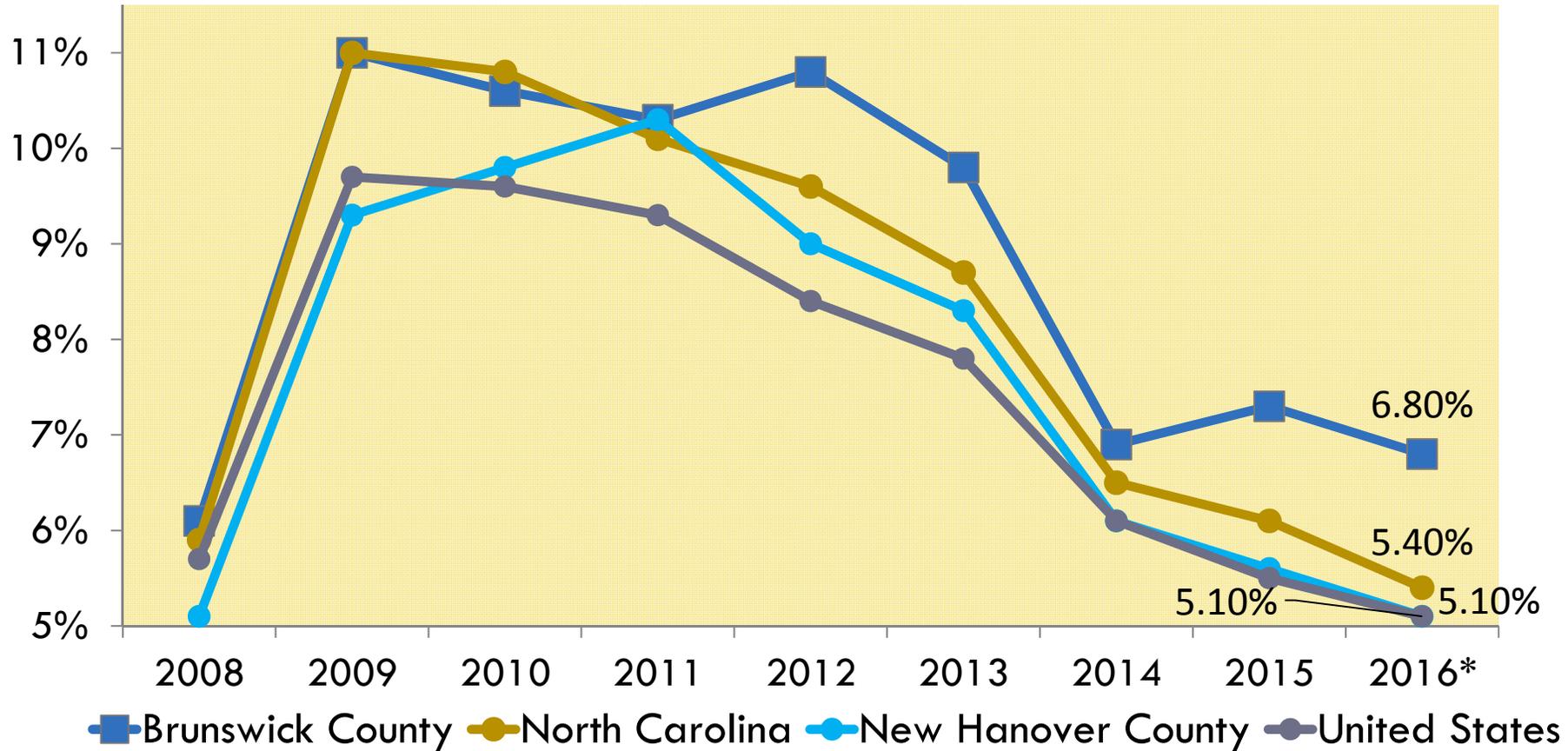


Source: Economic Security Commission/NC Department of Commerce database as of June of each year



FY 2016-17 Recommended Budget

Unemployment Rate



*As of March

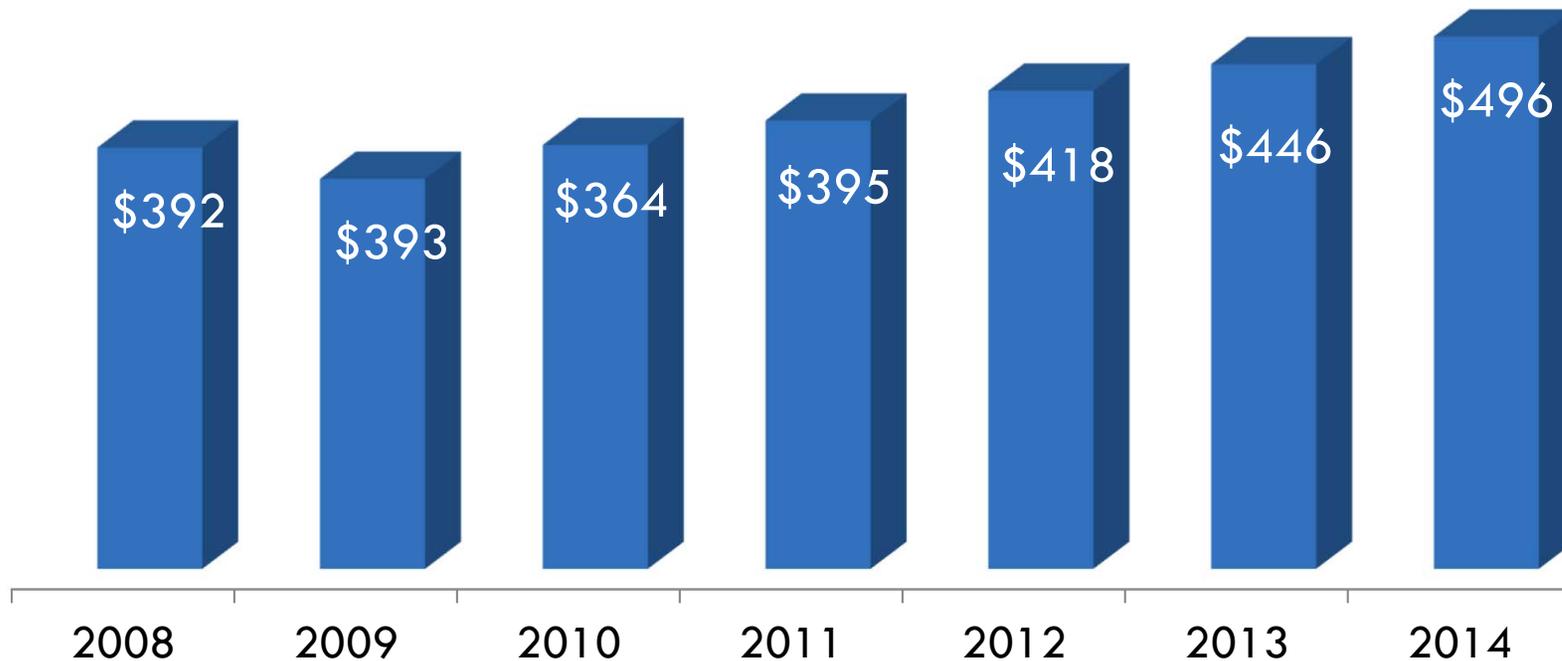
Source: Economic Security Commission database, as of June of each year



FY 2016-17 Recommended Budget

County Visitor Spending

(in millions)

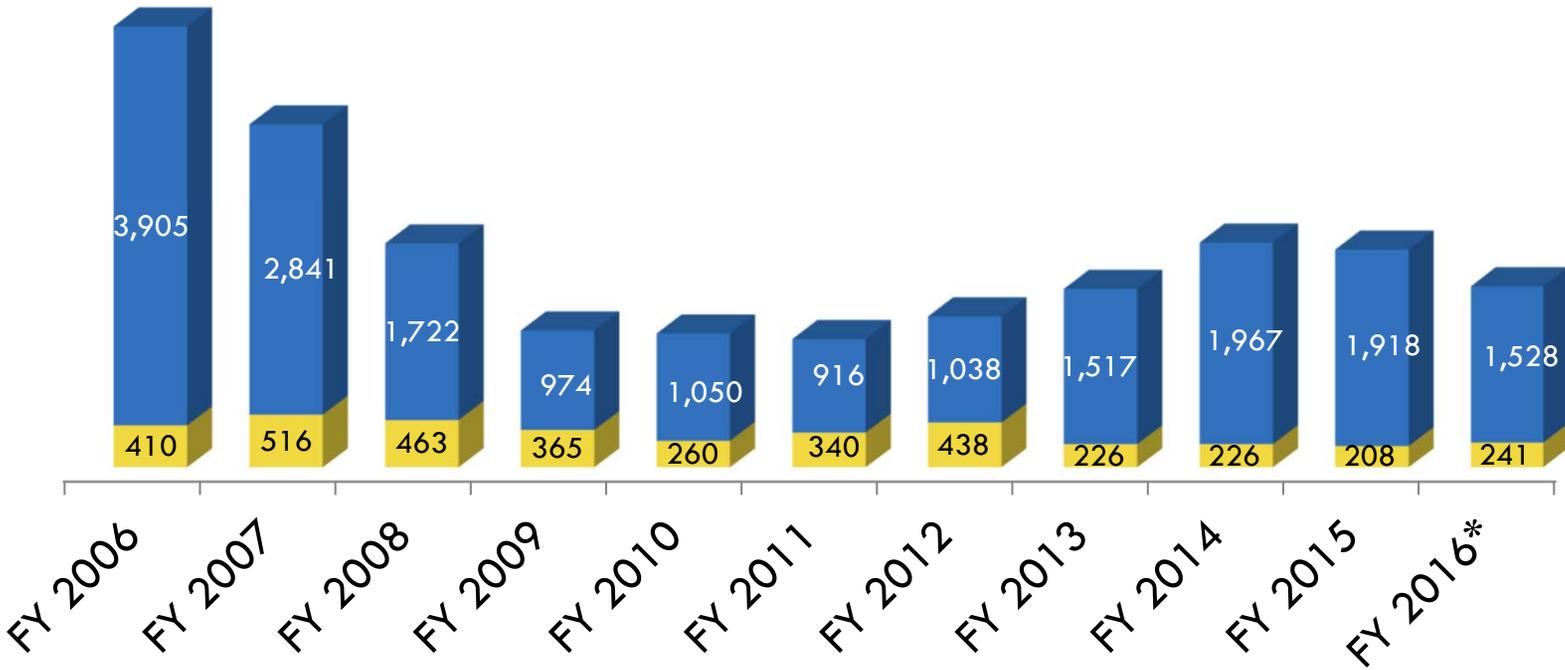


Source: Economic Impact of Travel on North Carolina Counties study prepared for the NC Division of Tourism, Film and Sports Development by the US Travel Association



FY 2016-17 Recommended Budget

Number of New Permits Issued (Countywide)



■ Commercial ■ Residential

* Through March

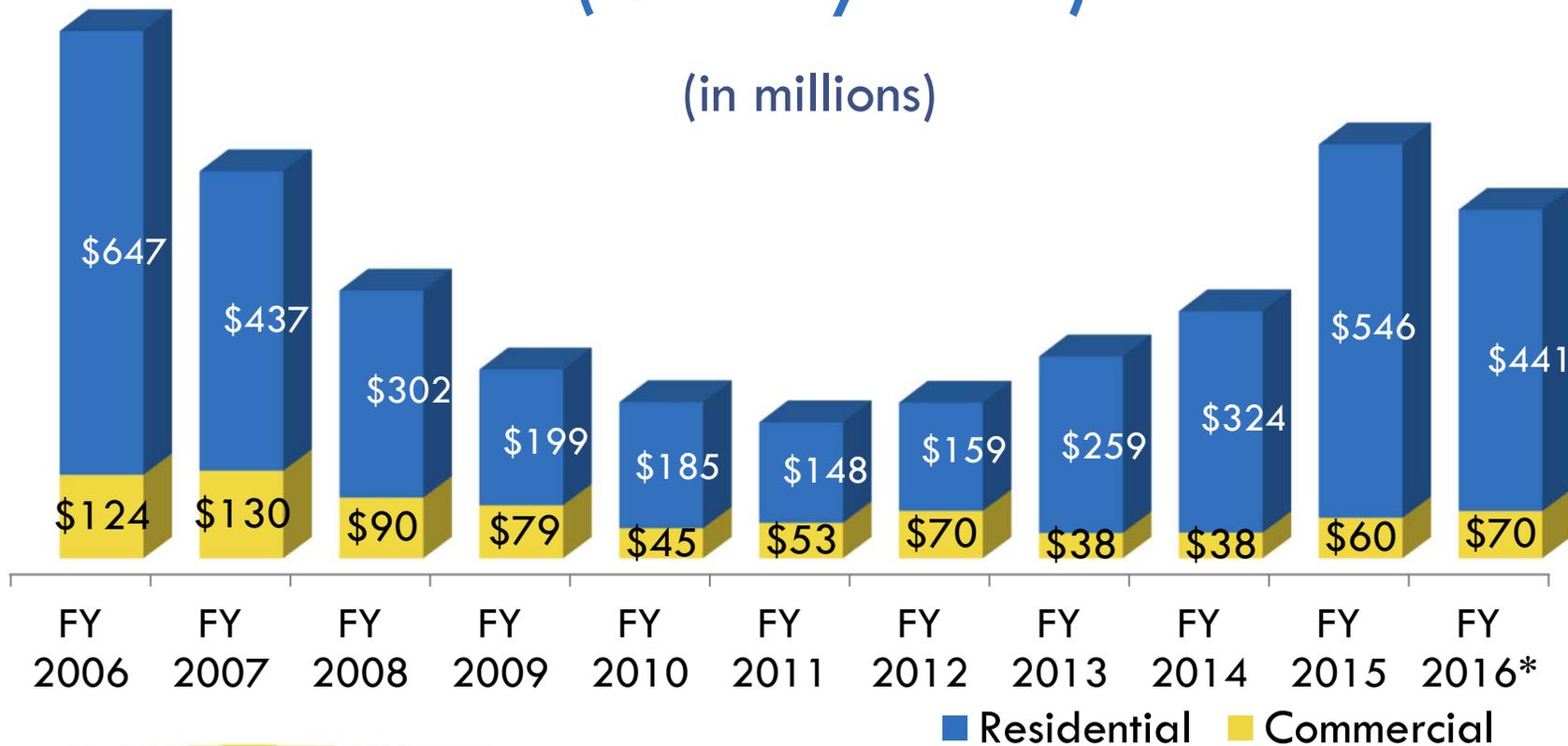
Source: Code Administration



FY 2016-17 Recommended Budget

Value of New Construction (Countywide)

(in millions)



* Through March

Source: Code Administration

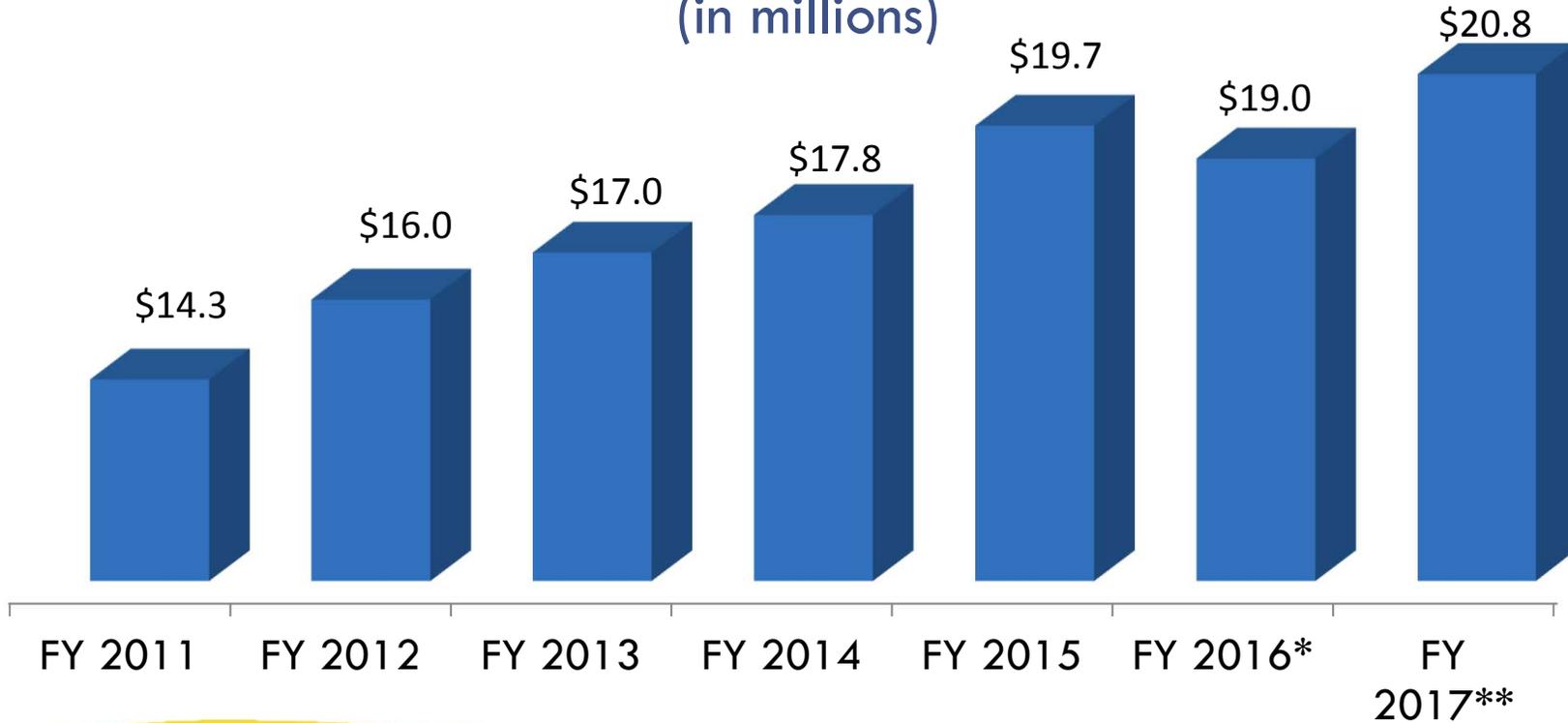


FY 2016-17 Recommended Budget

Revenues from Sales Tax

Including Amounts Legislated for Schools Capital

(in millions)



Source: Brunswick County Finance

* Budgeted

** Rec



FY 2016-17 Recommended Budget

Revenues From Property Tax

Excluding prior years' collections

(in millions)



FY 2011

FY 2012

FY 2013

FY 2014

FY 2015

FY 2016*

FY 2017**

Source: Brunswick County Finance

* Estimated Actual

** Recommended Budget



FY 2016-17 Recommended Budget

Key Focus Areas

- **Employee Retention, Recruitment and Succession Planning:**
 - Scale adjustment 0.75%
 - Up to 2% merit adjustment
 - Additional FTE Deputy MIS Director
 - Realignment of vacant Volunteer Coordinator to Risk Management for volunteer, safety and workers' compensation program
- **Public Safety:**
 - Additional paramedic shift
 - Additional Accreditation Manager for Sheriff's office
 - Fire Department Funding Assistance
- **Growing County with Changing Demographics:**
 - Increase funding to Brunswick County Schools (4.79%) per agreement
 - Increase Brunswick Community College (4.8%)
 - Increase Brunswick Senior resources (5.4%) for program support in new centers
 - 4 Park Assistants for new facilities
 - Support shoreline protection \$200K per year
 - Plan new senior centers in Districts 1 and 4
 - Update county phone system



FY 2016-17 Recommended Budget

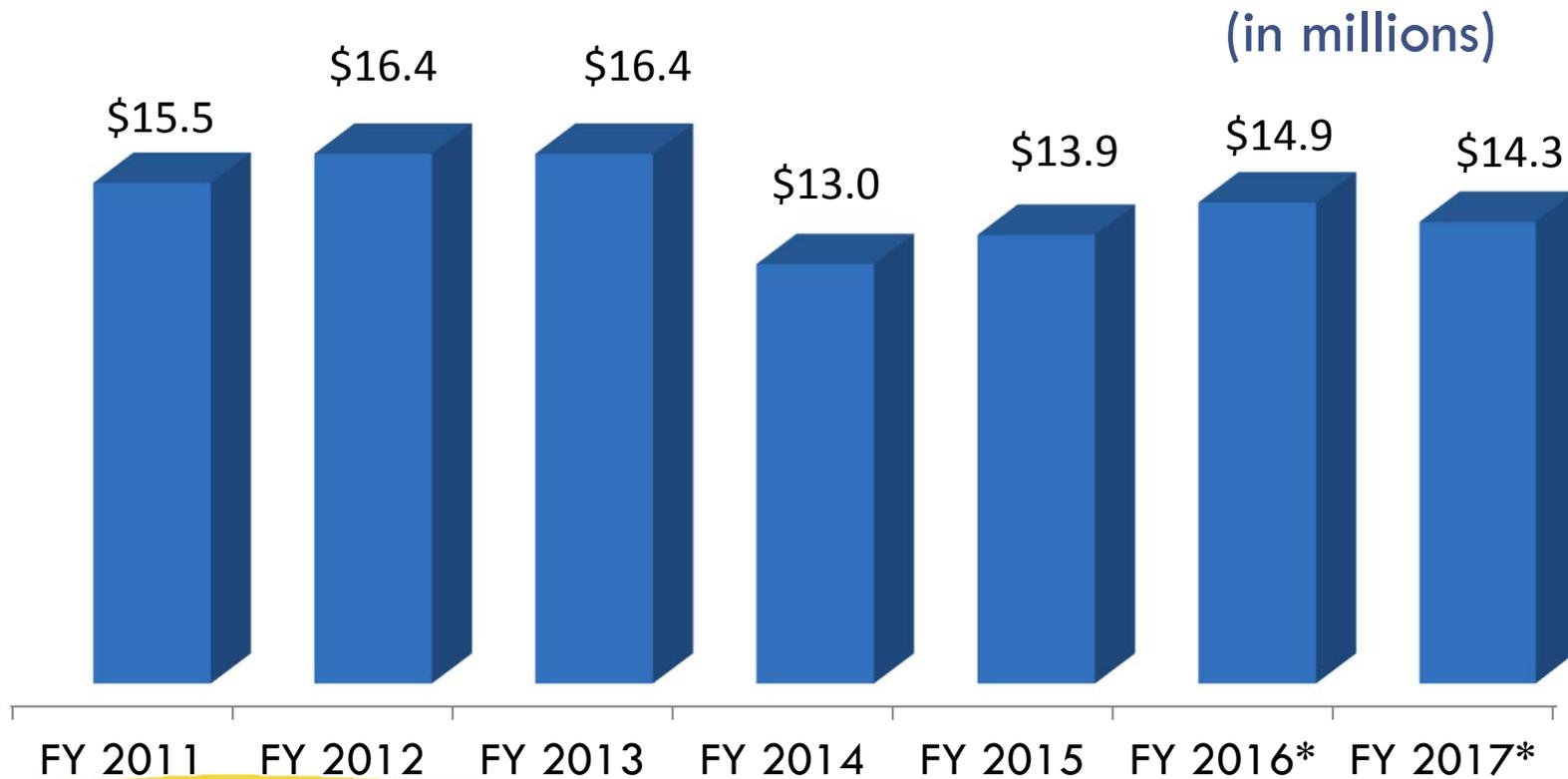
General Government Debt Service

- General Government Debt Service: \$14.3 million or 4.0% decrease
- Funded by property and sales tax
- General Debt Service 8.1% of Recommended Expenditures
- Debt Service Policy Annual Range is 10-13% of Total Expenditures
- Bond Rating AA+ for General Obligation Debt



FY 2016-17 Recommended Budget

Government Debt Service Budget



* Budgeted

Source: Brunswick County Finance



FY 2016-17 Recommended Budget

Employees: FTE Summary

	FY 2009	FY 2016 Current	FY 2017	2016 - 2017	2009 - 2017
General Government	110.5	94	96	+ 2	- 14.5
Public Safety	340	368	374	+ 6	+ 34
Central Services	94	85	86	+ 1	- 8
Human Services	244	218	217	- 1	- 27
Environmental Protection	9	7	7	0	- 2
Cultural & Recreation	46	39	43	+ 4	- 3
Economic Development	41	22.5	22.5	0	- 18.5
Total	884.5	833.5	845.5	+ 12.0	- 39.0

Source: Brunswick County Finance



FY 2016-17 Recommended Budget

Employees-Greatest Asset

- .75% employee market adjustment for employees meeting expectations: \$416,600
- 2.50% merit adjustment for occasionally exceeds expectations (additional 1.75%): \$972,170
- 2.75% merit adjustment for consistently exceeds expectations; estimate 10% of employees (additional .25%): \$13,885
- Health insurance per employee premium increased from \$8,400 to \$8,820; no recommended plan design changes: Budget increase \$841,700



FY 2016-17 Recommended Budget

Education - Leaders of Tomorrow - BCC

- S. Brunswick Island Campus \$95,882
 - BETC \$7,160
 - Leland Campus \$66,304
 - Southport Campus \$84,179
 - Compensatory Education \$160,000
 - Athletics \$151,708
 - General Administration \$231,444
 - Odell Williamson Auditorium \$217,989
 - Plant Operations \$1,437,368
 - Plant Maintenance \$810,405
 - Aquatic/Fitness Center \$220,165
 - Campus Police \$240,457
 - Telephone Software (VIP) \$80,700
 - Capital Outlay \$0
 - School Facility Usage \$224,000
 - Marketing \$20,000
- Total Support now on a reimbursement by purpose basis of \$3,823,761 exclusive of debt service (\$175,024 or 4.8% increase from FY 16)
- Debt Service \$2,992,578
- Grand Total Support \$6,816,339, including debt



FY 2016-17 Recommended Budget

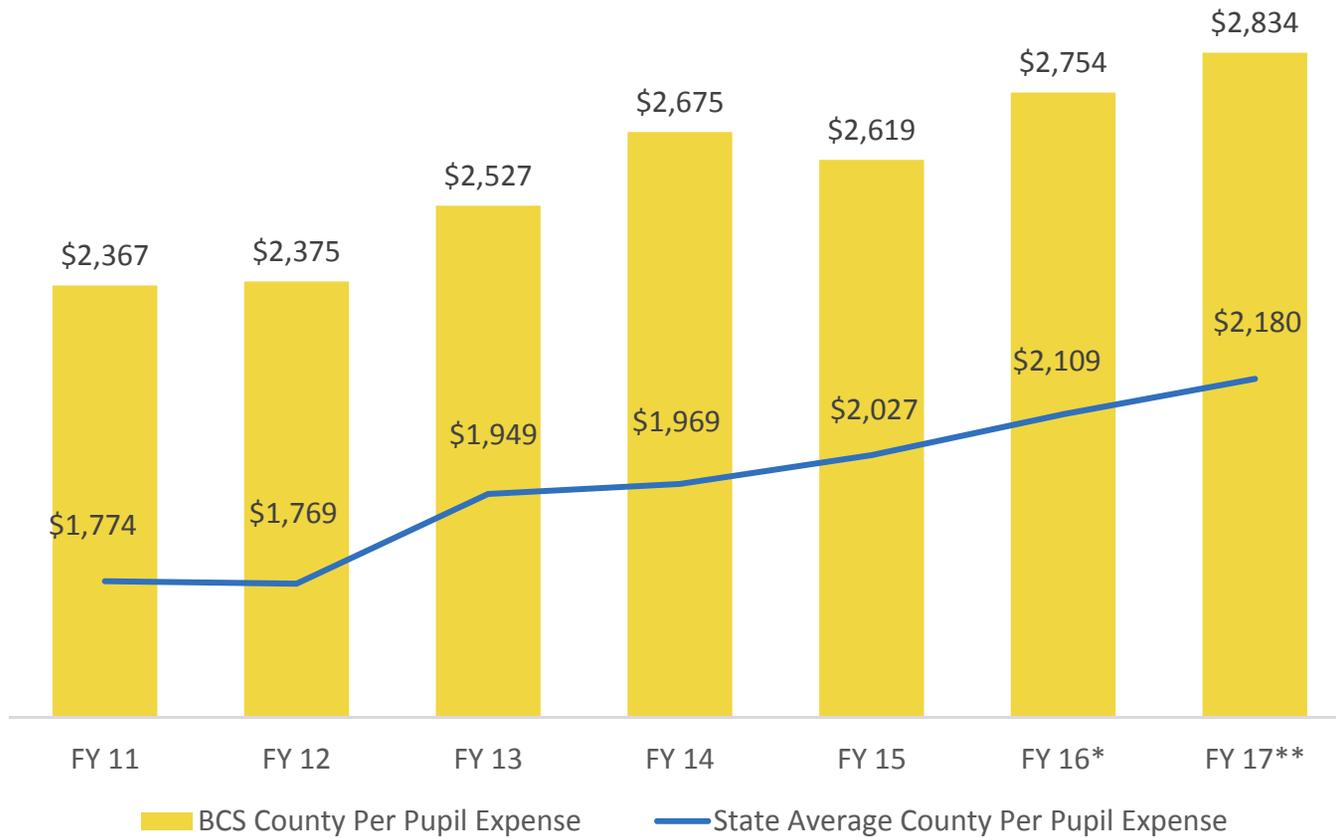
Education - Investing in the Future - BCS

- Current Expense \$35,410,920 & Capital Outlay \$742,886 (Furniture, Equipment, Rolling Stock) Total Increase \$1,654,044 – funding agreement 36.5% property tax estimated collections
- Sales Tax Articles \$5,081,975 (\$2,645,545 to service debt on 4 schools and \$2,436,430 Capital Projects)
- Debt Service \$9,329,483 Ad valorem and Sales Tax supported
- Estimate of Prior Year Tax Collections \$1,022,000
- Grand Total Support \$48,141,719 (excluding Lottery of \$800,000 to service 2015 LOB's debt and county school reserves usage of \$1,138,550)
- Reimburse County for Facility Usage at BCC approximately \$224k additional cost to schools



FY 2016-17 Recommended Budget

BCS County Funds Expended Per Pupil



FY 16* Projected, FY 17** Estimated
 Source: Brunswick County Schools



FY 2016-17 Recommended Budget

Environmental Services

- \$750,000 Transfer to Capital reserve for landfill Closure, Estimate of Closure Cost \$8.8 million
- Solid Waste Curbside Collection Contracted Services per can increase of \$.08 to \$11.99 and growth/replacement of 1,725 for an increase of \$356,311
- 27,327 households participating in curbside recycling through municipal or voluntary services



FY 2016-17 Recommended Budget

Fire Department Funding

- Annual Base Funding minimum of \$260,000
- Provide County Funds Where Combination of Fire Fees & Municipal Support < Base
- County Supplemental Funding Support \$597,663: Bald Head \$75,000, Bolivia \$98,157, Navassa \$176,607, Northwest \$25,876, Waccamaw \$92,971, Yaupon Beach \$129,052.
- Additional Department Funding per Support Requests Total of \$186,000: Grissettown/Longwood \$45,000, Civietown \$45,000, Shallotte Point \$45,000, Sunset Harbor/Zion Hill \$45,000, Waccamaw \$6,000.
- Funding for Comprehensive Emergency Services Strategic Plan \$100,000



FY 2016-17 Recommended Budget

General Government Capital Improvement Plan

- Construction of Ocean Isle Beach Park Improvements (Capital reserve and remaining construction funds \$2,350,000 dependent on audited financial results)
- Nature Park at Holden Beach (Grant match \$31,250)
- Up fit of Senior Center –District 1 (Capital reserve and remaining construction funds \$1,550,000 dependent on audited financial results)
- No New Debt Issuance



FY 2016-17 Recommended Budget

FY 2016-17 Recommended Budget

\$224.5 million all funds

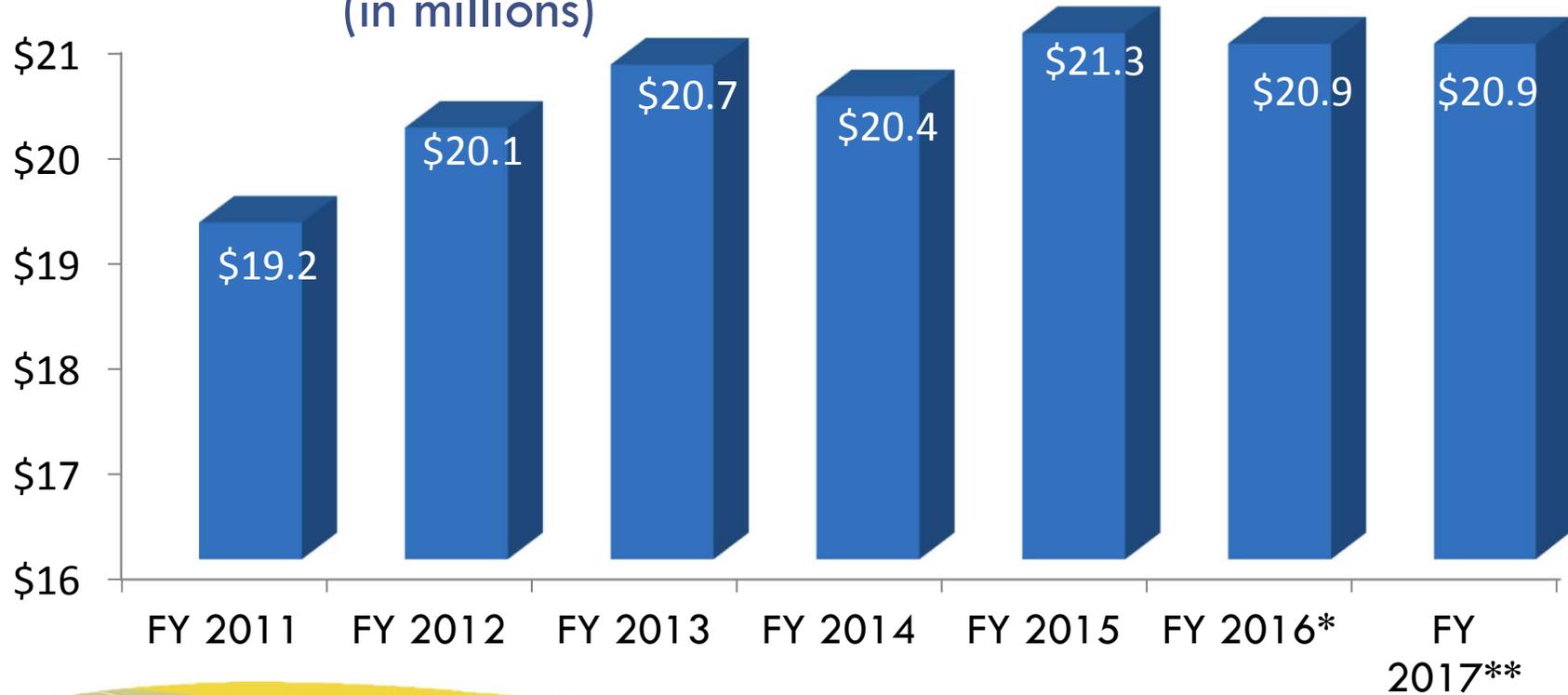
Recommend no change in the
48.50 cent property tax rate



FY 2016-17 Recommended Budget

Water Fund Revenues

(in millions)



* Budgeted ** Recommended

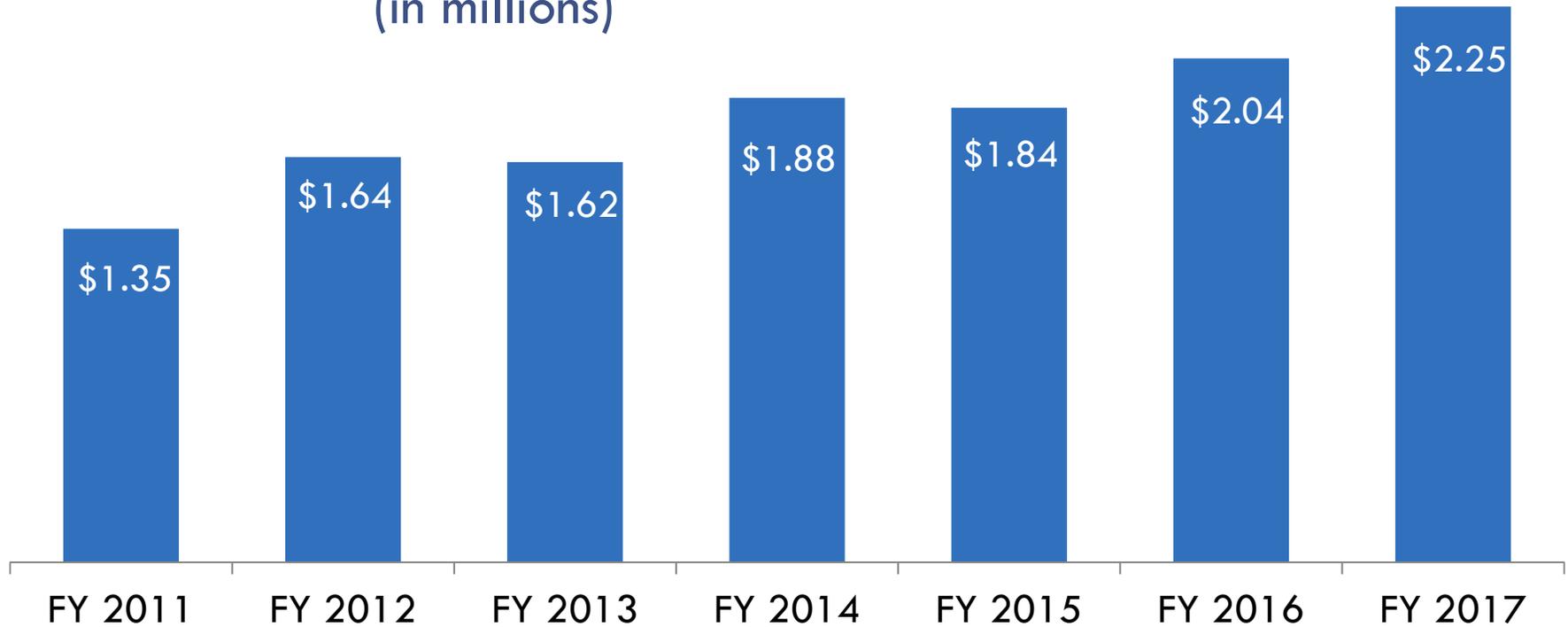
Source: Brunswick County Finance



FY 2016-17 Recommended Budget

Water Fund Debt Service

(in millions)



Source: Brunswick County Finance



FY 2016-17 Recommended Budget

Water Fund Debt Service

- No planned debt issues
- Additional Capacity Charges will begin when LCFWSA constructs capacity expansion to increase county's capacity from 20 MGD to 38 MDG estimated to cost \$33.0 million



FY 2016-17 Recommended Budget

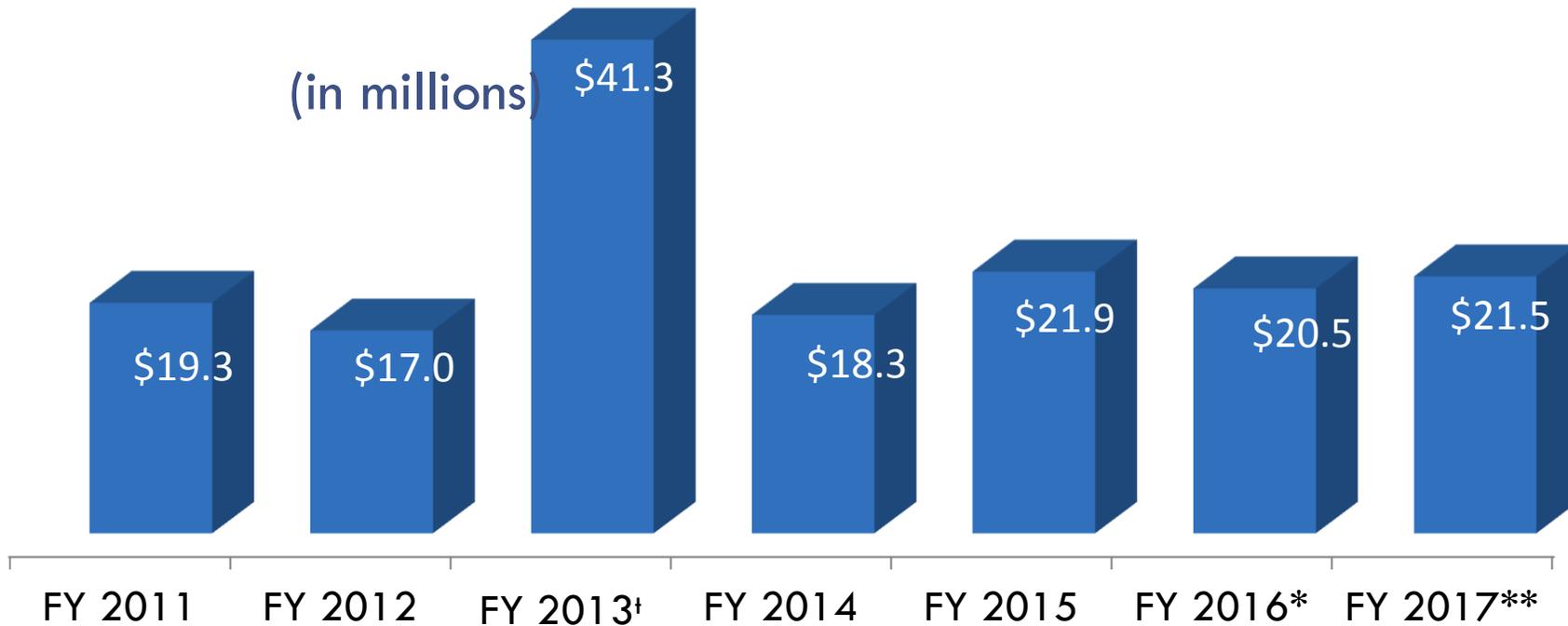
Water Rates

- No increase in retail water base service charge or usage rate
- Industrial and Wholesale current PPI rate \$2.80 based on May PPI but current index (April) indicates a decrease of 5 cents to \$2.75



FY 2016-17 Recommended Budget

Wastewater Fund Revenues



†Includes SAD revenues for Calabash, Sunset Beach and Brick Landing

* Budgeted ** Recommended

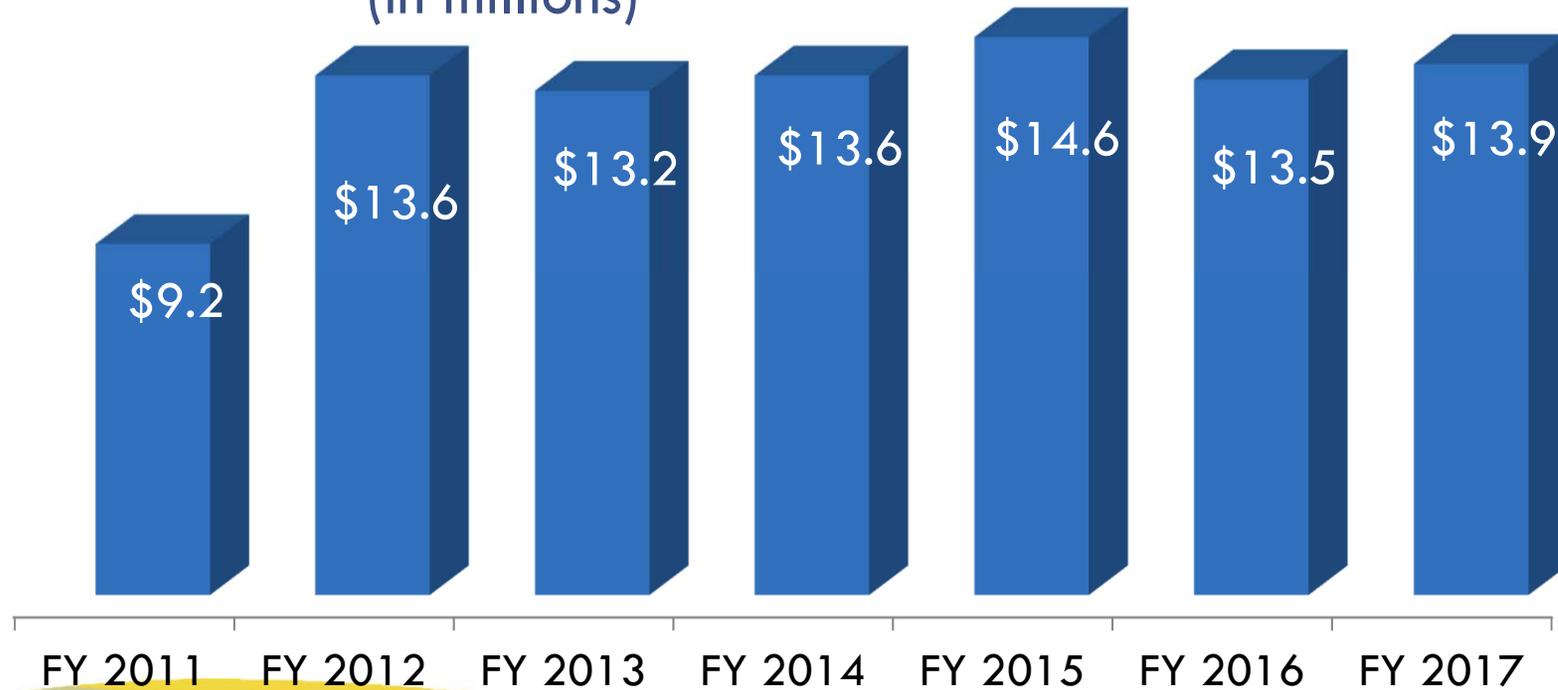
Source: Brunswick County Finance



FY 2016-17 Recommended Budget

Wastewater Fund Debt Service

(in millions)



Source: Brunswick County Finance



FY 2016-17 Recommended Budget

Wastewater Fund Debt Service

- No planned debt issues
- Increased Annual Debt Service \$376,682 per annual amortization schedules



FY 2016-17 Recommended Budget

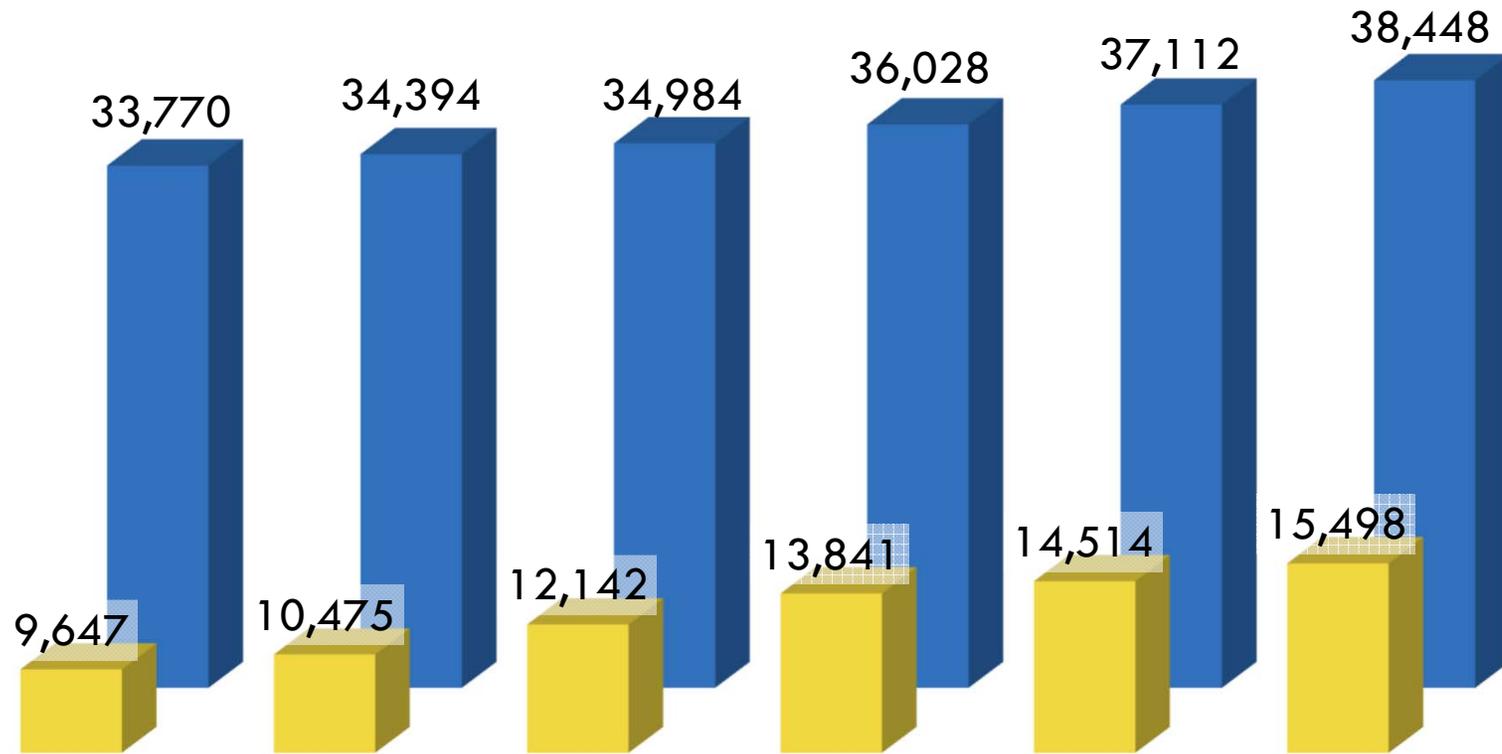
Wastewater Rates

- No Retail Rate or Connection Fee Increase Recommended
- Northeast Wholesale Current Rate of \$1.50 no change for FY 17
- West Wholesale Current Rate \$2.45 Reduced to \$2.20 per thousand gallons (\$0.25 Decrease)



FY 2016-17 Recommended Budget

Utility Customer Growth



* As of April

2011

2012

2013

2014

2015

2016*

Wastewater

Water

Source: Brunswick County Finance/Utilities



FY 2016-17 Recommended Budget

Utilities: Personnel Summary

	FY 2009	FY 2016 Current	FY 2017	Change From FY 2016	Change: 2009 - 2017
Utilities Staff	109.5	123	127	+4	+ 17.5

1 Distribution Mechanic/Locator, 1 Distribution Supervisor, 1 Collection Supervisor and 1 Billing Tech

Source: Brunswick County Finance



FY 2016-17 Recommended Budget

Budget Process

Budget Workshop:

May 31, 2016 at 1:00pm in Board of Commissioners Chambers

June 14, 2016 at 3:00pm in Board of Commissioners Chambers

Public Hearing: June 6, 2016

6:00 p.m. Board of Commissioners Chambers

Scheduled Adoption: June 20, 2016

6:00 p.m. Board of Commissioners Chambers

For more info... www.brunswickcountync.gov or 910.253.2016



FY 2016-17 Recommended Budget